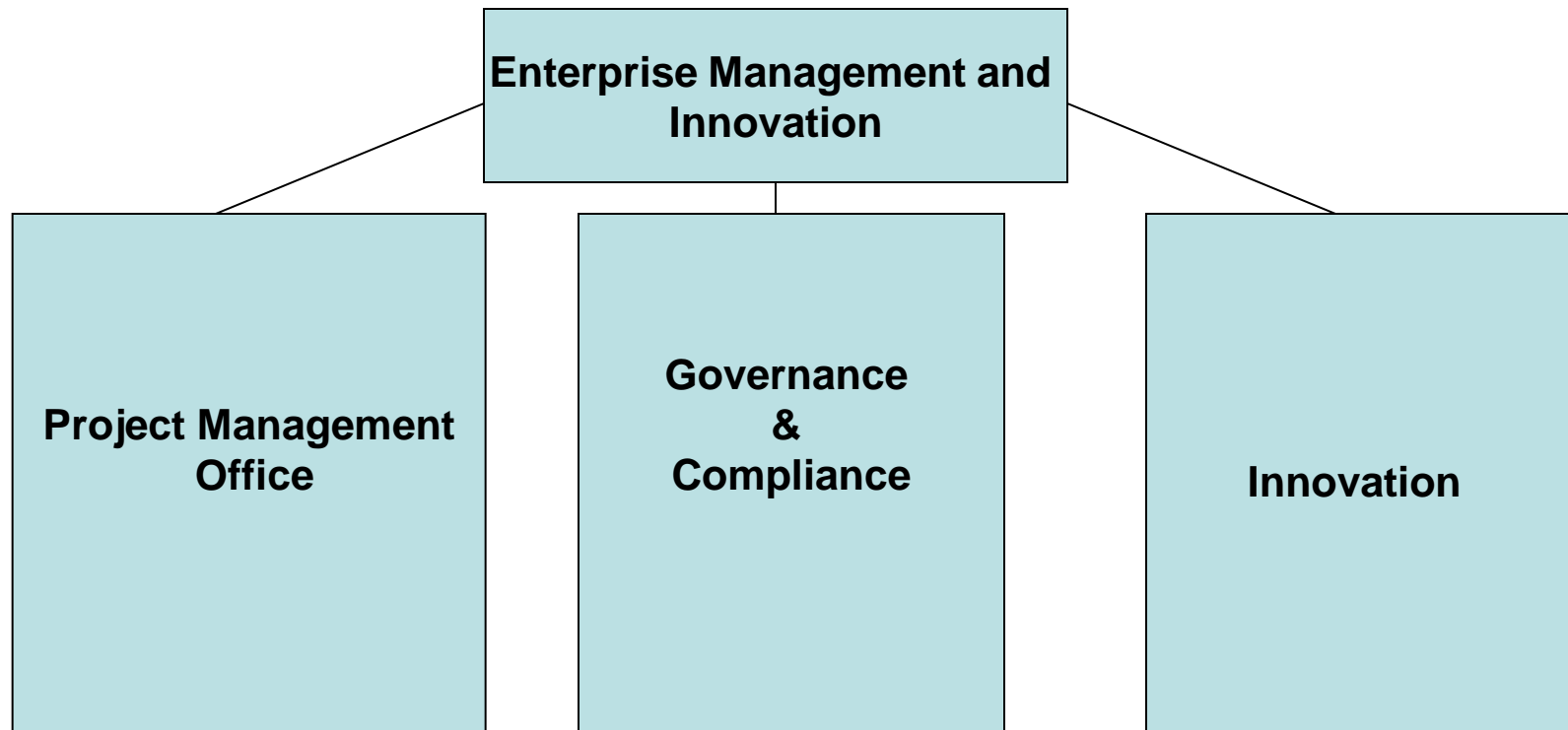# ENTERPRISE MANAGEMENT & INNOVATION

Enterprise Management & Innovation Goals

- **Deliver Innovation rapidly and successfully to support Enterprise·srs**

- **Reduce "Time To Market"**

- **Streamline compliance and risk based actions to support innovation**

- **"Bake In" security, compliance, usability, and governance**

- **Reduce Organizational and Administrative Overhead**

- **Drive technology infusion**

- **Break down the silos within IT . *(thematic goal from 5 Dysfunctions)**

Enterprise Management & Innovation Organization

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                    │ Enterprise Management and│
                    │       Innovation         │
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│    Project    │  │  Governance   │  │               │
│  Management   │  │       &       │  │  Innovation   │
│    Office     │  │  Compliance   │  │               │
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Process Changes to Support Innovation

- **Streamline Governance and Compliance Reviews**

- **Perform Proof of Concepts by Innovation Team**

- **Matrix Project Management**

- **Centralize Requirements and Compliance management to reduce IT organization overhead**

- **Co-locate IT Staff to support the "breakdown of silos"**

Innovation Team - What We Do

- **Collaboration –**
  - ✓ **Understand Operational Environment**
  - ✓ **Support Strategic and Initiative Planning**

- **Innovation -**
  - ✓ **Determine if a site solution already exists**
  - ✓ **Research and evaluate technologies for approved initiatives**
  - ✓ **Work with Ops to perform POCs ,Pilots and Implementation**
  - ✓ **Support experimental development**
  - ✓ **Share successes and failures with IT community**
  - ✓ **Facilitate creative thinking**

- **Implementation -**
  - ✓ **Perform Preliminary Risk Assessments**
  - ✓ **Ensure Architectural Compatibility and DOE approval**
  - ✓ **Work with PMO to assist with implementation plan**

Innovation Team - What We Don't Do

- **Maintain Production**

- **Provide Continuous Improvement**

- **Accept "Walk In" requests**

- **Resist Change**

- **Innovate by 'Luck'**

- **Think By Script**

- **Accept Status Quo as the only answer**

- **Invent.**

Work Flow

[Play Video](#)

Q&A

Questions?

SRNS
FLUOR DANIEL • NORTHROP GRUMMAN • HONEYWELL